

Department of the Treasury
Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation
 ▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

2019

Open to Public Inspection

For calendar year 2019 or tax year beginning **JULY 1**, 2019, and ending **JUNE 30**, 2020

Name of foundation
Blue Cross and Blue Shield of North Carolina Foundation

Number and street (or P.O. box number if mail is not delivered to street address) Room/suite
PO Box 2291

City or town, state or province, country, and ZIP or foreign postal code
Durham, NC 27702

A Employer identification number
56-2226009

B Telephone number (see instructions)
984-777-6137

C If exemption application is pending, check here

D 1. Foreign organizations, check here
2. Foreign organizations meeting the 85% test, check here and attach computation

E If private foundation status was terminated under section 507(b)(1)(A), check here

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here

G Check all that apply: Initial return Initial return of a former public charity
 Final return Amended return
 Address change Name change

H Check type of organization: Section 501(c)(3) exempt private foundation
 Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ **205,228,654**

J Accounting method: Cash Accrual
 Other (specify) _____ (Part I, column (d), must be on cash basis.)

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received (attach schedule)	10,050,000			
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B.				
	3 Interest on savings and temporary cash investments				
	4 Dividends and interest from securities	6,083,770	6,083,770		
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	523,441			
	b Gross sales price for all assets on line 6a 33,880,806				
	7 Capital gain net income (from Part IV, line 2)		7,861,070		
	8 Net short-term capital gain.			0	
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss) (attach schedule)					
11 Other income (attach schedule)					
12 Total. Add lines 1 through 11	16,657,211	13,944,840	0		
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.				
	14 Other employee salaries and wages				
	15 Pension plans, employee benefits				
	16a Legal fees (attach schedule)				
	b Accounting fees (attach schedule)				
	c Other professional fees (attach schedule)				
	17 Interest				
	18 Taxes (attach schedule) (see instructions).	276,098			
	19 Depreciation (attach schedule) and depletion				
	20 Occupancy				
	21 Travel, conferences, and meetings				
	22 Printing and publications				
	23 Other expenses (attach schedule)	3,577,843	139,933		3,237,897
	24 Total operating and administrative expenses. Add lines 13 through 23.	3,853,941	139,933	0	3,237,897
	25 Contributions, gifts, grants paid	15,718,252			11,955,000
26 Total expenses and disbursements. Add lines 24 and 25	19,572,193	139,933	0	15,192,897	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	(2,914,982)				
b Net investment income (if negative, enter -0-)		13,804,907			
c Adjusted net income (if negative, enter -0-)			0		

Application for Automatic Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. <u>Blue Cross and Blue Shield of North Carolina Foundation</u>	Taxpayer identification number (TIN) <u>56-2226009</u>
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. <u>PO Box 2291</u>	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. <u>Durham, NC 27702</u>	

Enter the Return Code for the return that this application is for (file a separate application for each return) 4

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

• The books are in the care of ▶ JOHN LUMPKIN

Telephone No. ▶ 984-777-6137 Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____ . If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until MAY 15, 20 21, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ▶ calendar year 20 ____ or
- ▶ tax year beginning JULY 1ST, 20 19, and ending JUNE 30TH, 20 20.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$ 276,098
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$ 279,558
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$ NONE

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	2,244,850	2,251,236	2,251,236
	2 Savings and temporary cash investments			
	3 Accounts receivable ▶ Less: allowance for doubtful accounts ▶		0	
	4 Pledges receivable ▶ Less: allowance for doubtful accounts ▶		0	
	5 Grants receivable.			
	6 Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7 Other notes and loans receivable (attach schedule) ▶ Less: allowance for doubtful accounts ▶		0	
	8 Inventories for sale or use.			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations (attach schedule).	2,781,125	2,801,800	2,801,800
	b Investments - corporate stock (attach schedule)	174,182,710	171,359,267	171,359,267
	c Investments - corporate bonds (attach schedule).	30,487,825	28,536,905	28,536,905
	11 Investments - land, buildings, and equipment: basis Less: accumulated depreciation (attach schedule) ▶		0	
	12 Investments - mortgage loans			
	13 Investments - other (attach schedule)			
	14 Land, buildings, and equipment: basis Less: accumulated depreciation (attach schedule) ▶		0	
15 Other assets (describe ▶ SEE STATEMENT 6)	460,937	279,446	279,446	
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	210,157,447	205,228,654	205,228,654	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable	5,965,141	9,728,393	
	19 Deferred revenue.			
	20 Loans from officers, directors, trustees, and other disqualified persons.			
	21 Mortgages and other notes payable (attach schedule)			
	22 Other liabilities (describe ▶ SEE STATEMENT 7)	626,270	359,164	
23 Total liabilities (add lines 17 through 22)	6,591,411	10,087,557		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here ▶ <input checked="" type="checkbox"/> and complete lines 24, 25, 29, and 30.			
	24 Net assets without donor restrictions	194,535,838	187,429,459	
	25 Net assets with donor restrictions	9,030,198	7,711,638	
	Foundations that do not follow FASB ASC 958, check here ▶ <input type="checkbox"/> and complete lines 26 through 30.			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund.			
	28 Retained earnings, accumulated income, endowment, or other funds			
29 Total net assets or fund balances (see instructions).	203,566,036	195,141,097		
30 Total liabilities and net assets/fund balances (see instructions)	210,157,447	205,228,654		

Part III Analysis of Changes in Net Assets or Fund Balances		
1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return).	1	203,566,036
2 Enter amount from Part I, line 27a.	2	(2,914,982)
3 Other increases not included in line 2 (itemize) ▶ SEE STATEMENT 8	3	264,811
4 Add lines 1, 2, and 3	4	200,915,865
5 Decreases not included in line 2 (itemize) ▶ SEE STATEMENT 8a	5	5,774,768
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	195,141,097

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1 a						
b						
c						
d						
e						
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)			
a						0
b						0
c						0
d						0
e						0
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.						
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))			
a		0				0
b		0				0
c		0				0
d		0				0
e		0				0
2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }		2			7,861,070
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8			3			

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? Yes No
 If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	12,076,939	152,165,814	0.0794
2017	10,417,507	118,309,064	0.0881
2016	7,376,842	105,106,900	0.0702
2015	8,795,112	100,953,187	0.0871
2014	9,669,055	111,216,336	0.0869
2 Total of line 1, column (d)			2 0.4117
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years			3 0.0823
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5			4 203,695,289
5 Multiply line 4 by line 3.			5 16,764,122
6 Enter 1% of net investment income (1% of Part I, line 27b).			6 138,049
7 Add lines 5 and 6.			7 16,902,171
8 Enter qualifying distributions from Part XII, line 4. If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.			8 15,192,897

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary - see instructions)		
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input type="checkbox"/> and enter 1% of Part I, line 27b.	1	
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	276,098
3 Add lines 1 and 2.	3	276,098
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	276,098
6 Credits/Payments:		
a 2019 estimated tax payments and 2018 overpayment credited to 2019.	6a	279,558
b Exempt foreign organizations - tax withheld at source.	6b	
c Tax paid with application for extension of time to file (Form 8868).	6c	
d Backup withholding erroneously withheld	6d	
7 Total credits and payments. Add lines 6a through 6d.	7	279,558
8 Enter any penalty for underpayment of estimated tax. Check here <input type="checkbox"/> if Form 2220 is attached	8	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9	0
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	3,460
11 Enter the amount of line 10 to be: Credited to 2020 estimated tax <input type="checkbox"/> 3,460 Refunded <input type="checkbox"/> 11	11	0

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input type="checkbox"/> \$ 0 (2) On foundation managers. <input type="checkbox"/> \$ 0		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input type="checkbox"/> \$ 0		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?		X
b If "Yes," has it filed a tax return on Form 990-T for this year?		
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by <i>General Instruction T</i> .		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <input type="checkbox"/> NORTH CAROLINA		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Part VII-A Statements Regarding Activities (continued)

		Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions.		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions.		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address ▶ <u>www.bcbsncfoundation.org</u>	X	
14	The books are in care of ▶ <u>JOHN LUMPKIN</u> Telephone no. ▶ <u>984-777-6137</u> Located at ▶ <u>P.O. BOX 2291, DURHAM, NC</u> ZIP+4 ▶ <u>27702</u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here ▶ <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year ▶ 15		
16	At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

		Yes	No
1a	During the year, did the foundation (either directly or indirectly):		
(1)	Engage in the sale or exchange, or leasing of property with a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(2)	Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(3)	Furnish goods, services, or facilities to (or accept them from) a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(4)	Pay compensation to, or pay or reimburse the expenses of, a disqualified person? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No		
(5)	Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
(6)	Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions Organizations relying on a current notice regarding disaster assistance, check here ▶ <input type="checkbox"/>	1b	X
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?	1c	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a	At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "Yes," list the years ▶ _____, _____, _____, _____		
b	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	2b	
c	If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		
b	If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	3b	
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?	4b	X

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. See instructions. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
BLUE CROSS AND BLUE SHIELD OF NORTH CAROLINA P.O. BOX 2291, DURHAM, NC 27702	PROFESSIONAL SERVICES	1,605,232

Total number of others receiving over \$50,000 for professional services ▶

Part IX-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

	Expenses
1 SEE STATEMENT 11	295,231
2 SEE STATEMENT 12	202,100
3 SEE STATEMENT 13	404,168
4 SEE STATEMENT 14	601,100

Part IX-B Summary of Program-Related Investments (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

	Amount
1 N/A	
2	
3 All other program-related investments. See instructions.	

Total. Add lines 1 through 3 ▶ 0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	205,008,013
b	Average of monthly cash balances	1b	1,513,326
c	Fair market value of all other assets (see instructions).	1c	275,909
d	Total (add lines 1a, b, and c)	1d	206,797,248
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	
2	Acquisition indebtedness applicable to line 1 assets	2	
3	Subtract line 2 from line 1d.	3	206,797,248
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions).	4	3,101,959
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	203,695,289
6	Minimum investment return. Enter 5% of line 5	6	10,184,764

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	10,184,764
2a	Tax on investment income for 2019 from Part VI, line 5	2a	276,098
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b.	2c	276,098
3	Distributable amount before adjustments. Subtract line 2c from line 1.	3	9,908,666
4	Recoveries of amounts treated as qualifying distributions.	4	
5	Add lines 3 and 4	5	9,908,666
6	Deduction from distributable amount (see instructions).	6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1.	7	9,908,666

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26.	1a	15,192,897
b	Program-related investments - total from Part IX-B.	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes.	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	15,192,897
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b. See instructions.	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	15,192,897

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				9,908,666
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only.				
b Total for prior years: 20____,20____,20____				
3 Excess distributions carryover, if any, to 2019:				
a From 2014	4,177,110			
b From 2015	3,820,135			
c From 2016	2,368,820			
d From 2017	4,849,156			
e From 2018	5,783,564			
f Total of lines 3a through e	20,998,785			
4 Qualifying distributions for 2019 from Part XII, line 4: ► \$ <u>15,192,897</u>				
a Applied to 2018, but not more than line 2a				
b Applied to undistributed income of prior years (Election required - see instructions).				
c Treated as distributions out of corpus (Election required - see instructions)				
d Applied to 2019 distributable amount.				9,908,666
e Remaining amount distributed out of corpus.	5,284,231			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	26,283,016			
b Prior years' undistributed income. Subtract line 4b from line 2b.		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed				
d Subtract line 6c from line 6b. Taxable amount - see instructions.		0		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instructions			0	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020.				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7 (see instructions)	4,177,110			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	22,105,906			
10 Analysis of line 9:				
a Excess from 2015	3,820,135			
b Excess from 2016	2,368,820			
c Excess from 2017	4,849,156			
d Excess from 2018	5,783,564			
e Excess from 2019	5,284,231			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling N/A

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year		Prior 3 years		(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					0
b 85% of line 2a	0	0	0	0	0
c Qualifying distributions from Part XII, line 4, for each year listed					0
d Amounts included in line 2c not used directly for active conduct of exempt activities					0
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	0	0	0	0	0
3 Complete 3a, b, or c for the alternative test relied upon: . . .					
a "Assets" alternative test - enter:					
(1) Value of all assets.					0
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					0
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					0
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0
(3) Largest amount of support from an exempt organization					0
(4) Gross investment income					0

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year - see instructions.)

1 Information Regarding Foundation Managers:
a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

NONE

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:
 Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d. See instructions.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:
 SEE STATEMENT 15

b The form in which applications should be submitted and information and materials they should include:

SEE STATEMENT 16

c Any submission deadlines:

SEE STATEMENT 16

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

FOR THE HEALTH AND WELL-BEING OF EVERYONE IN NORTH CAROLINA

Part XV **Supplementary Information** *(continued)*

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a <i>Paid during the year</i> SEE STATEMENT 17				11,955,000
Total ► 3a				11,955,000
b <i>Approved for future payment</i> SEE STATEMENT 18				9,728,393
Total ► 3b				9,728,393

Schedule of Contributors

2019

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
 ▶ Go to www.irs.gov/Form990 for the latest information.

Name of the organization Blue Cross and Blue Shield of North Carolina Foundation	Employer identification number 56-2226009
---	--

Organization type (check one):

- | | | |
|--------------------|---|--|
| Filers of: | Section: | |
| Form 990 or 990-EZ | <input type="checkbox"/> 501(c)() (enter number) organization | |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | <input type="checkbox"/> 527 political organization | |
| Form 990-PF | <input checked="" type="checkbox"/> 501(c)(3) exempt private foundation | |
| | <input type="checkbox"/> 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | <input type="checkbox"/> 501(c)(3) taxable private foundation | |

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

- For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

- For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization Blue Cross and Blue Shield of North Carolina Foundation	Employer identification number 56-2226009
---	--

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_____	<u>BLUE CROSS AND BLUE SHIELD OF NORTH CAROLINA</u> <u>PO BOX 2291</u> <u>DURHAM, NC 27702</u>	\$ <u>10,000,000</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
_____	<u>ROBERT WOOD JOHNSON FOUNDATION</u> <u>50 COLLEGE ROAD EAST</u> <u>PRINCETON, NJ 08540-6614</u>	\$ <u>50,000</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
_____	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization Blue Cross and Blue Shield of North Carolina Foundation	Employer identification number 56-2226009
--	---

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_____	33,091 SHARES, VANGUARD INSTITUTIONAL INDEX FUND _____ _____ _____	\$ 10,000,000	02/11/2020
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____

Name of organization Blue Cross and Blue Shield of North Carolina Foundation	Employer identification number 56-2226009
--	---

Part III **Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor.** Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of *exclusively* religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this information once. See instructions.) ▶ \$ _____
 Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____ _____ _____	_____ _____ _____	_____ _____ _____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____ _____ _____		_____ _____ _____	

Department of the Treasury
Internal Revenue Service

▶ Attach to the corporation's tax return.

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

2019

Name: Blue Cross and Blue Shield of North Carolina Foundation Employer identification number: 56-2226009

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1	Total tax (see instructions)	1	276,098
2a	Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a	
b	Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method.	2b	
c	Credit for federal tax paid on fuels (see instructions)	2c	
d	Total. Add lines 2a through 2c	2d	0
3	Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty	3	276,098
4	Enter the tax shown on the corporation's 2018 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	657,458
5	Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3	5	276,098

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must file Form 2220 even if it does not owe a penalty. See instructions.

6	<input type="checkbox"/>	The corporation is using the adjusted seasonal installment method.
7	<input checked="" type="checkbox"/>	The corporation is using the annualized income installment method.
8	<input checked="" type="checkbox"/>	The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	g 11/15/2019	12/15/2019	3/15/2020	6/15/2020
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Schedule A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10 10,660	21,587	78,248	165,605
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11 12,558	22,000	78,000	167,000
Complete lines 12 through 18 of one column before going to the next column.				
12 Enter amount, if any, from line 18 of the preceding column	12	1,898	2,311	2,063
13 Add lines 11 and 12	13	23,898	80,311	169,063
14 Add amounts on lines 16 and 17 of the preceding column	14	0	0	0
15 Subtract line 14 from line 13. If zero or less, enter -0-	15 12,558	23,898	80,311	169,063
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16	0	0	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17 0	0	0	0
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18 1,898	2,311	2,063	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

For Paperwork Reduction Act Notice, see separate instructions.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2019 and before 7/1/2019	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21}}{365}$ x 6% (0.06)	22	\$ 0	\$ 0	\$ 0
23 Number of days on line 20 after 6/30/2019 and before 10/1/2019	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23}}{365}$ x 5% (0.05)	24	\$ 0	\$ 0	\$ 0
25 Number of days on line 20 after 9/30/2019 and before 1/1/2020	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25}}{365}$ x 5% (0.05)	26	\$ 0	\$ 0	\$ 0
27 Number of days on line 20 after 12/31/2019 and before 4/1/2020	27			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27}}{366}$ x 5% (0.05)	28	\$ 0	\$ 0	\$ 0
29 Number of days on line 20 after 3/31/2020 and before 7/1/2020	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29}}{366}$ x *%	30	\$	\$	\$
31 Number of days on line 20 after 6/30/2020 and before 10/1/2020	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31}}{366}$ x *%	32	\$	\$	\$
33 Number of days on line 20 after 9/30/2020 and before 1/1/2021	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33}}{366}$ x *%	34	\$	\$	\$
35 Number of days on line 20 after 12/31/2020 and before 3/16/2021	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35}}{365}$ x *%	36	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$ 0	\$ 0	\$ 0
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38	\$	\$	\$ 0

*Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
		First 3 months	First 5 months	First 8 months	First 11 months
1	Enter taxable income for the following periods.				
a	Tax year beginning in 2016	1a			
b	Tax year beginning in 2017	1b			
c	Tax year beginning in 2018	1c			
2	Enter taxable income for each period for the tax year beginning in 2019. See the instructions for the treatment of extraordinary items	2			
3	Enter taxable income for the following periods.	First 4 months	First 6 months	First 9 months	Entire year
a	Tax year beginning in 2016	3a			
b	Tax year beginning in 2017	3b			
c	Tax year beginning in 2018	3c			
4	Divide the amount in each column on line 1a by the amount in column (d) on line 3a	4	0.0000	0.0000	0.0000
5	Divide the amount in each column on line 1b by the amount in column (d) on line 3b	5	0.0000	0.0000	0.0000
6	Divide the amount in each column on line 1c by the amount in column (d) on line 3c	6	0.0000	0.0000	0.0000
7	Add lines 4 through 6	7	0.0000	0.0000	0.0000
8	Divide line 7 by 3.0	8	0.0000	0.0000	0.0000
9a	Divide line 2 by line 8	9a	0	0	0
b	Extraordinary items (see instructions). . .	9b			
c	Add lines 9a and 9b.	9c	0	0	0
10	Figure the tax on the amount on line 9c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return . . .	10			
11a	Divide the amount in columns (a) through (c) on line 3a by the amount in column (d) on line 3a .	11a	0.0000	0.0000	0.0000
b	Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b .	11b	0.0000	0.0000	0.0000
c	Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c .	11c	0.0000	0.0000	0.0000
12	Add lines 11a through 11c	12	0.0000	0.0000	0.0000
13	Divide line 12 by 3.0	13	0.0000	0.0000	0.0000
14	Multiply the amount in columns (a) through (c) of line 10 by columns (a) through (c) of line 13. In column (d), enter the amount from line 10, column (d)	14	0	0	0
15	Enter any alternative minimum tax (trusts only) for each payment period. See instructions . . .	15			
16	Enter any other taxes for each payment period. See instructions	16			
17	Add lines 14 through 16.	17	0	0	0
18	For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	18			
19	Total tax after credits. Subtract line 18 from line 17. If zero or less, enter -0- . . .	19	0	0	0

Part II Annualized Income Installment Method

		(a) First <u>2</u> months	(b) First <u>4</u> months	(c) First <u>7</u> months	(d) First <u>10</u> months
20	Annualization periods (see instructions)	20			
21	Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	21	349,091	1,061,348	4,122,519
22	Annualization amounts (see instructions)	22	6	3	1.71429
23a	Annualized taxable income. Multiply line 21 by line 22	23a	2,094,546	3,184,044	7,067,193
b	Extraordinary items (see instructions)	23b	37,517	40,620	299,155
c	Add lines 23a and 23b	23c	2,132,063	3,224,664	7,366,348
24	Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	24	42,641	64,493	147,327
25	Enter any alternative minimum tax (trusts only) for each payment period (see instructions)	25			
26	Enter any other taxes for each payment period. See instructions	26			
27	Total tax. Add lines 24 through 26	27	42,641	64,493	147,327
28	For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	28			
29	Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	29	42,641	64,493	147,327
30	Applicable percentage	30	25%	50%	75%
31	Multiply line 29 by line 30	31	10,660	32,247	110,495

Part III Required Installments

		1st installment	2nd installment	3rd installment	4th installment
Note: Complete lines 32 through 38 of one column before completing the next column.					
32	If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31	32	10,660	32,247	110,495
33	Add the amounts in all preceding columns of line 38. See instructions	33		10,660	32,247
34	Adjusted seasonal or annualized income installments. Subtract line 33 from line 32. If zero or less, enter -0-	34	10,660	21,587	78,248
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	35	69,025	69,025	69,025
36	Subtract line 38 of the preceding column from line 37 of the preceding column	36		58,365	105,803
37	Add lines 35 and 36	37	69,025	127,390	174,828
38	Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	38	10,660	21,587	78,248

Blue Cross and Blue Shield of North Carolina Foundation
EIN 56-2226009
Attachment for Form 990-PF for taxable year ended 6/30/20

Statement 1

Part I, Line 18 - Taxes

2019 Excise Tax Expense 276,098

Statement 2

Part I, Line 23 - Other Expenses

	(a)	(b)	(d)
Program Expenses	425,297	0	425,297
Education & Technical Assistance	1,015,143	0	1,005,268
Other Charitable Disbursements	202,100	0	202,100
Investment Charges	38,130	38,130	0
Donated Services	0	101,803	0
Professional Services	1,605,232	0	1,605,232
Other Expenses	291,941	0	0
Total Other Expenses	<u>3,577,843</u>	<u>139,933</u>	<u>3,237,897</u>

Blue Cross and Blue Shield of North Carolina Foundation
EIN 56-2226009
Attachment for Form 990-PF for taxable year ended 6/30/20

Statement 3

Part II, Line 10a - Investments - Govt. Obligations (Market Value Valuation)

FEDERAL HOME LOAN BANKS	2,801,800
Total Investments - Govt. Obligations at Market Value	<u>2,801,800</u>

Statement 4

Part II, Line 10b - Investments - Corporate Stock (Market Value Valuation)

BAIRD AGGREGATE BD INST	2,808,149 common shares	33,079,994
BAIRD ULTRA SH BD INST	527,813 common shares	5,325,633
CAUSEWAY:EMER MKT INST	1,683,322 common shares	19,661,203
DODGE & COX INTL STOCK	757,054 common shares	26,920,836
VANGUARD INSTL INDX INST	167,995 common shares	46,450,565
VANGUARD MD-CP I INST	507,346	22,749,392
VANGUARD SC V I ETF	160,580	17,169,214
JPMORGAN CHASE BANK NA		2,430
Total Investments - Corporate Stock at Market Value		<u>171,359,267</u>

Statement 5

Part II, Line 10c - Investments - Corporate Bonds (Market Value Valuation)

AFLAC INC	1,119,910
ATLANTIC CITY ELECTRIC CO	1,015,190
BANK OF NEW YORK MELLON CORP	1,148,160
CHILDRENS HOSPITAL MEDICAL CENTER	1,080,750
COMCAST CORP	1,121,350
DUKE ENERGY CAROLINAS LLC	1,025,460
FLORENCE S C SPL OBLIG	535,125
FLORENCE S C SPL OBLIG	546,215
GE CAPITAL INTERNATIONAL FUNDING COMPANY UNLIMITED	1,049,270
HIGHMARK INC	2,566,025
JPMORGAN CHASE & CO	1,131,000
LOEWS CORP	1,121,130
METLIFE INC	1,139,150
NATIONAL RURAL UTILITIES COOPERATIVE FINANCE CORP	1,121,550
PNC BANK NA	1,121,670
PRAXAIR INC	1,026,330
PREMIER HEALTH PARTNERS	987,910
SIMON PROPERTY GROUP LP	1,079,290
STATE STREET CORP	1,027,310
TRUIST BANK	1,115,130
TRUIST FINANCIAL CORP	2,211,340
WAKE FOREST UNIVERSITY BAPTIST MEDICAL CENTER	1,068,770
WAL MART STORES INC	1,031,190
WELLS FARGO & CO	1,030,940
WELLS FARGO & CO	1,116,740
Total Investments - Corporate Bonds at Market Value	<u>28,536,905</u>

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Statement 6

Part II, Line 15 - Other Assets (Market Value Valuation)

	Beginning	Ending
Excise Taxes Receivable	1,635	3,536
Interest Receivable	381,562	229,764
Dividends Receivable	5,003	64
Prepaid Expenses	32,360	0
Sales Tax Refund Receivable	40,378	46,082
Total Other Assets	<u>460,937</u>	<u>279,446</u>

Statement 7

Part II, Line 22 - Other Liabilities

	Beginning	Ending
Deferred Tax Liability	605,051	340,241
Accrued Program Expenses	2,583	0
Accrued Expenses	18,636	18,923
Total Other Liabilities	<u>626,270</u>	<u>359,164</u>

Statement 8

Part III, Line 3 - Other Increases not included in Line 2

Change in Deferred Taxes on Investments	264,810
Rounding	1
Total Other Increases	<u>264,811</u>

Statement 8a

Part III, Line 3 - Other Decreases not included in Line 5

Unrealized Losses on Investments	5,774,768
Total Other Decrease	<u>5,774,768</u>

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Statement 9

Part IV, Capital Gains and Losses for Tax on Investment Income

(a)	(b)	(c)	(d)	(e)	(g)	(h)	
Description of Property Sold	How Acquired	Date Acquired	Date Sold	Gross Sales Price	Cost or Other Basis	Gain or (Loss)	
AMERISOURCEBERGEN CORP	1,000,000 Shares	P	VAR	6/18/20	1,042,896	999,769	43,127
BAIRD AGGREGATE BD INST	289,826 Shares	P	VAR	VAR	3,284,707	3,313,905	(29,198)
BAIRD ULTRA SH BD INST	486,211 Shares	P	VAR	VAR	4,900,000	4,890,800	9,200
CAMPBELL SOUP CO	1,000,000 Shares	P	VAR	1/22/20	1,030,220	999,254	30,966
CAUSEWAY:EMER MKT INST	11,008 Shares	P	VAR	3/25/20	107,000	128,510	(21,510)
MEDTRONIC INC	1,000,000 Shares	P	VAR	8/9/19	1,036,490	998,973	37,517
VANGUARD INSTL INDX INST	41,703 Shares	P	VAR	VAR	12,479,493	12,026,154	453,339
VANGUARD INSTL INDX INSP	33,091 Shares	D	VAR	2/11/20	10,000,000	2,662,371	7,337,629
Subtotal					<u>33,880,806</u>	<u>26,019,737</u>	<u>7,861,070</u>

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Statement 10
Part VIII, Line 1 - List of Officers, directors, trustees, foundation managers

(a)	(b)	(c)	(d)	(e)
Tunde Sotunde, MD P.O. Box 2291 Durham, NC 27702	Director 1	None	None	None
Anita Brown-Graham P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
Jack Kenley P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
John Kimberly P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
John T. Roos P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
John Lumpkin, MD P.O. Box 2291 Durham, NC 27702	President 20	None	None	None
Danielle Gray P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
Nick Chiarello P.O. Box 2291 Durham, NC 27702	Treasurer 1.5	None	None	None
Stran Summers P.O. Box 2291 Durham, NC 27702	VP, Finance 1.5	None	None	None
Danielle Breslin P.O. Box 2291 Durham, NC 27702	VP, Operations 40	None	None	None
Katie Eyes P.O. Box 2291 Durham, NC 27702	VP, Strategy 40	None	None	None
Santiago Estrada P.O. Box 2291 Durham, NC 27702	Secretary 1.5	None	None	None
Tina Curet P.O. Box 2291 Durham, NC 27702	Assistant Secretary 1.5	None	None	None
Harold Martin, Ph.D P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
Rahul Rajkumar, MD P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None
Mitch Perry P.O. Box 2291 Durham, NC 27702	Director 0.5	None	None	None

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Statement 11

Part IX-A, Line 1 – Direct Charitable Activities

Be Active Kids teaches preschool children about the importance of physical activity. Day care providers are given hands-on training, along with a free kit containing teaching materials and curriculum guides. The program is available in all 100 counties in North Carolina.

Expenses = \$295,231

Statement 12

Part IX-A, Line 2 – Direct Charitable Activities

The Blue Cross and Blue Shield of North Carolina Foundation sponsors programs, events, and activities that align with its mission and support work in and across different focus areas, that are critical to improving health in North Carolina.

Expenses = \$202,100

Statement 13

Part IX-A, Line 3 – Direct Charitable Activities

The Blue Cross and Blue Shield of North Carolina Foundation provides education and technical assistance to grantees and other charitable organizations. This would include, but is not limited to, educational conferences and seminars, and providing expert advice and related assistance to enhance the grantees' ability to achieve desired outcomes.

Expenses = \$404,168

Statement 14

Part IX-A, Line 4 – Direct Charitable Activities

The Blue Cross and Blue Shield of North Carolina Foundation provides education and technical assistance to grantees and other charitable organizations. This would include, but is not limited to, educational conferences and seminars, and providing expert advice and related assistance to enhance the grantees' ability to achieve desired outcomes. A significant portion of expenses this fiscal year supported the Foundation's Community-Centered Health initiative.

Expenses = \$601,100

Statement 15

Part XV, Line 2a

Blue Cross and Blue Shield of North Carolina Foundation
P.O. Box 2291
Durham, NC 27702
(919) 765-1361

Statement 16

Part XV, Line 2b & 2c

The Foundation has different funding categories, each with its own set of application requirements, review processes, and

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deadlines. All of the information related to the various funding opportunities is posted on the website at www.bcsnccfoundation.org. The website is frequently updated with the current information.

Statement 17
Part XV, Line 3a

Grants and Contributions Paid During the Year

<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
Appalachian District Health Department PO Box 208 Jefferson, NC 28640	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Appalachian District Health Department PO Box 208 Jefferson, NC 28640	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Appalachian Sustainable Agriculture Project 306 West Haywood St. Asheville, NC 28801	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Appalachian Sustainable Agriculture Project 306 West Haywood St. Asheville, NC 28801	None	Public Charity	Embedding local food and farm to preschool into preservice early childhood educator and dietitian community college/university preparation programs to improve the health and well-being of NC citizens.	112,000
Bakersville Community Medical Clinic Incorporated (DBA: Mountain Community Health Partnership) PO Box 27 Bakersville, NC 28705	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Bakersville Community Medical Clinic Incorporated (DBA: Mountain Community Health Partnership) PO Box 27 Bakersville, NC 28705	None	Public Charity	Support developing and equipping a safety net dental clinic to provide preventive and restorative dental care in Mitchell County.	50,000
Blue Ridge Community Health Services, Inc. PO Box 5151 Hendersonville, NC 28793	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Blue Ridge Community Health Services, Inc. PO Box 5151 Hendersonville, NC 28793	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Blue Ridge Parkway Foundation, Inc. 717 S. Marshall St. Suite 105B Winston-Salem, NC 27101	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Blue Ridge Parkway Foundation, Inc. 717 S. Marshall St. Suite 105B Winston-Salem, NC 27101	None	Public Charity	Support the statewide Kids in Parks program's ongoing efforts getting kids and families active outdoors for their health through the maintenance installation of program's materials.	200,000
Blueprint NC 2912 Highwoods Blvd Suite 204 Raleigh, NC 27604	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Blueprint NC 2912 Highwoods Blvd Suite 204 Raleigh, NC 27604	None	Public Charity	Administer pooled funding for regranting to non-profit groups in Eastern North Carolina to address the immediate needs of the community in response to COVID-19	78,000
Care Share Health Alliance PO Box 32014 Raleigh, NC 27622	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Care Share Health Alliance PO Box 32014 Raleigh, NC 27622	None	Public Charity	Creation of a statewide Medicaid Information Collaborative network to facilitate the implementation of Medicaid transformation and North Carolina's movement towards value-based purchasing with a focus on elevating consumer and community voice.	150,000
Carolina Farm Stewardship Association PO Box 448 Pittsboro, NC 27312	None	Public Charity	Pilot a farm-to-consumer program providing a weekly box of local produce and meat to restaurant and hospitality workers who have been laid-off or furloughed due to COVID-19 to combat food insecurity and support local farmers.	250,000
Caswell Family Medical Center, Inc. PO Box 1448/439 US Hwy 158W Yanceyville, NC 27379	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000

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<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
Caswell Family Medical Center, Inc. PO Box 1448/439 US Hwy 158W Yanceyville, NC 27379	None	Public Charity	Deploy community wealth building strategies to ensure equitable access to opportunity and create a healthy, active, engaged, and educated community where everyone lives in an environment where they can thrive by using a community-centered health approach.	125,000
Center for Community Self-Help 301 W Main Street Durham, NC 27701	None	Public Charity	Develop a customized financial wellness curriculum to address the needs and concerns of child care businesses operating in today's unprecedented environment.	65,000
Charlotte Community Health Clinic, Inc. 8401 Medical Plaza Drive, Suite 300 Charlotte, NC 28262	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Charlotte Community Health Clinic, Inc. 8401 Medical Plaza Drive, Suite 300 Charlotte, NC 28262	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Child Care Services Association - Chapel Hill PO Box 901 Chapel Hill, NC 27514	None	Public Charity	COVID-19 Relief Fund to help child care programs in North Carolina with urgent health, sanitation, and operational expenses during the COVID-19 pandemic.	100,000
Children First Communities In Schools Of Buncombe County, Inc. PO Box 16695 Asheville, NC 28816	None	Public Charity	Leverage the collective power, wisdom, and experiences of the region's parents, providers, and advocates to effectively contribute to a statewide network of early childhood advocates to ensure that state policy meets the needs of western North Carolina.	75,000
Coharie Intra Tribal, Inc. 7531 N US 421 Hwy Clinton, NC 28328	None	Public Charity	Address the immediate basic needs of the Coharie Intra Tribal, Inc. community in response to COVID-19.	10,000
Community Foundation of Greater Greensboro, Inc. 330 S. Greene St., Ste. 100 Greensboro, NC 27401	None	Public Charity	Support Latinx-led, Latinx-serving community organizations to engage in community organizing, deepen cross-sector relationships, and strengthen collaborations and networks across the state to address health inequities.	150,000
de Beaumont Foundation Inc 7501 Wisconsin Ave., Suite 1310E Bethesda, MD 20814	None	Private Foundation	Support up to two North Carolina communities to participate in the third funding round of the BUILD Health Challenge – a Bold, Upstream, Integrated, Local, and Data-driven initiative working to catalyze multi-sector, community-driven partnerships, and move resources, attention, and action upstream and transform health.	200,000
Duke University 201 Science Dr., Box 90239 Durham, NC 27708	None	Public Charity	Examine county-level variation in program enrollment in the Supplemental Nutrition Assistance Program (SNAP) and Special Supplemental Nutrition Program for Women, Infant and Children (WIC), and in administrative capacity to meet the increased demand for nutrition assistance due to the COVID-19 pandemic.	87,000
Duke University 201 Science Dr., Box 90239 Durham, NC 27708	None	Public Charity	Identify and analyze the impacts and innovations resulting from the COVID-19 crisis on the NC food system and identify public and private investment opportunities to build toward a food system that is more resilient and equitable.	100,000
Farmer Foodshare, Inc. 902 N. Mangum Street Durham, NC 27701	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Farmer Foodshare, Inc. 902 N. Mangum Street Durham, NC 27701	None	Public Charity	Amendment - Connect fresh food grown by small and mid-scale local farmers with North Carolina schools serving students at risk of hunger or malnutrition and grow Farmer Foodshare's Wholesale Market.	80,000
FirstHealth of the Carolinas 9 Greenbrier Lane Pinehurst, NC 28374	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
FirstHealth of the Carolinas 9 Greenbrier Lane Pinehurst, NC 28374	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Foundation for Health Leadership and Innovation, Inc. 2401 Weston Parkway Suite 203 Cary, NC 27513	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Foundation for Health Leadership and Innovation, Inc. 2401 Weston Parkway Suite 203 Cary, NC 27513	None	Public Charity	The NCOHC's impact is centered through advocacy, community partnerships, and education to empower providers, policymakers, and the public making North Carolina a model for accessible and sustainable oral health care for the state's vulnerable populations.	355,000
Granville Vance Public Health 101 Hunt Drive Oxford, NC 27565	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000

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Granville Vance Public Health 101 Hunt Drive Oxford, NC 27565	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Greene County Health Care, Inc. 6 Professional Drive Snow Hill, NC 28580	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Greene County Health Care, Inc. 6 Professional Drive Snow Hill, NC 28580	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Greensboro Housing Coalition, Inc. 1031 Summit Avenue, Suite 1E-2 Greensboro, NC 27405	None	Public Charity	Improve socio-economic and environmental conditions to improve health and quality of life through a community-centered, resident-led partnership in Greensboro.	162,000
Greensboro Housing Coalition, Inc. 1031 Summit Avenue, Suite 1E-2 Greensboro, NC 27405	None	Public Charity	Amendment - Improve socio-economic and environmental conditions to improve health and quality of life through a community-centered, resident-led partnership in Greensboro.	25,000
Greensboro Housing Coalition, Inc. 1031 Summit Avenue, Suite 1E-2 Greensboro, NC 27405	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Guilford County Department of Health and Human Services 1103 W Friendly Ave Greensboro, NC 27401	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Guilford County Department of Health and Human Services 1103 W Friendly Ave Greensboro, NC 27401	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Guilford Native American Association PO Box 5623 Greensboro, NC 27435	None	Public Charity	Address the immediate basic needs of the Guilford Native American community in response to COVID-19.	5,000
Haliwa-Saponi Indian Tribe 39021 Hwy 561 PO Box 99 Hollister, NC 27844	None	Public Charity	Address the immediate basic needs of the Haliwa-Saponi Tribe in response to COVID-19.	10,000
HandsOn Northwest North Carolina 751 W Fourth Street, Suite 200 Winston-Salem, NC 27101	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
HandsOn Northwest North Carolina 751 W Fourth Street, Suite 200 Winston-Salem, NC 27101	None	Public Charity	Mobilize people and organizations that inspire community change through volunteer engagement, training and leadership development to help nonprofits operate more effectively and efficiently.	50,000
High Plains Indians, Inc. PO Box 3265 Roxboro, NC 27573	None	Public Charity	Address the immediate basic needs of the High Plains (Sappony) tribal community in response to COVID-19.	10,000
Hunger and Health Coalition PO Box 1837 Boone, NC 28607-6997	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Hunger and Health Coalition PO Box 1837 Boone, NC 28607-6997	None	Public Charity	Improve overall health and wellness in Watauga County through improved food security, healthy eating behaviors, management of chronic disease, and improved housing conditions by using a community-centered health approach.	125,000
Kintegra Health/Gaston Family Services 200 East Second Avenue Gastonia, NC 28054	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Kintegra Health/Gaston Family Services 200 East Second Avenue Gastonia, NC 28054	None	Public Charity	Reduce obesity in Gastonia's Highland neighborhood by engaging residents and improving community conditions.	150,000
Legal Aid of North Carolina, Inc. 224 S. Dawson Street PO Box 26626 Raleigh, NC 27611	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Legal Aid of North Carolina, Inc. 224 S. Dawson Street PO Box 26626 Raleigh, NC 27611	None	Public Charity	Strategic planning, business model development, and capacity building to integrate high-quality legal services into value-based models of care.	250,000
Lincoln Community Health Center, Inc. 1301 Fayetteville Street Durham, NC 27707-2325	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Lincoln Community Health Center, Inc. 1301 Fayetteville Street Durham, NC 27707-2325	None	Public Charity	Develop capacity to routinely assess and respond to social determinants of health in a community health center environment.	159,000
Lumbee Tribe of North Carolina PO Box 2709 Pembroke, NC 28372	None	Public Charity	Address the immediate basic needs of the Lumbee Tribe of North Carolina in response to COVID-19.	10,000

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Martin-Tyrrell-Washington District Health Department 198 NC Hwy 45 N Plymouth, NC 27962	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Martin-Tyrrell-Washington District Health Department 198 NC Hwy 45 N Plymouth, NC 27962	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Medsolve 5316 Bennington Drive Greensboro, NC 27410	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Medsolve 5316 Bennington Drive Greensboro, NC 27410	None	Public Charity	General operating support for health care workforce pipeline program with a focus on improving Fellows' successful transition to health professions school.	100,000
Meherrin Indian Tribe 1009 Beasons Field Drive Kernersville, NC 27284	None	Public Charity	Address the immediate basic needs of the Meherrin Indian Tribe in response to COVID-19.	10,000
Montgomery County Partnership for Children, Inc. 404-A North Main St Troy, NC 27371	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Montgomery County Partnership for Children, Inc. 404-A North Main St Troy, NC 27371	None	Public Charity	Lead system level changes that will increase opportunities for access to healthier food, physical activity, economic development, and empowerment through education, outreach, and collaboration to decrease the prevalence of obesity and chronic illness in Montgomery County.	125,000
Mountain Area Health Education Center, Inc. 121 Hendersonville Road Asheville, NC 28803	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Mountain Area Health Education Center, Inc. 121 Hendersonville Road Asheville, NC 28803	None	Public Charity	Reduce infant mortality rates and increase access to doula services for better birth outcomes.	150,000
NC Child 3109 Poplarwood Court Raleigh, NC 27604	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
NC Child 3109 Poplarwood Court Raleigh, NC 27604	None	Public Charity	Facilitate an effective state-level policy response to the child care crisis brought on by COVID-19.	100,000
NC Child 3109 Poplarwood Court Raleigh, NC 27604	None	Public Charity	Transform North Carolina's early education system statewide by engaging diverse stakeholders with lived experience in strategy development and implementation.	200,000
NC Counts Coalition 3739 National Drive Suite 210 Raleigh, NC 27612	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
NC Counts Coalition 3739 National Drive Suite 210 Raleigh, NC 27612	None	Public Charity	Amendment - Implement an education and outreach program targeting 960,000 residents living in hard-to-count communities throughout North Carolina for a complete and accurate 2020 Census count.	200,000
NC Rural Economic Development Center 4021 Cary Drive Raleigh, NC 27610	None	Public Charity	Expand statewide leadership and advocacy programming, mobilizing a network of rural, grassroots leaders across sectors – through a process rooted in equity, collaboration, and inclusivity – to increase civic engagement and support community health.	155,000
North Carolina Alliance for Health 119 Bennington Pkwy Durham, NC 27713	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Alliance for Health 119 Bennington Pkwy Durham, NC 27713	None	Public Charity	Develop a shared policy agenda to create a stronger and more equitable food system for North Carolina.	150,000
North Carolina Alliance for Health 119 Bennington Pkwy Durham, NC 27713	None	Public Charity	Convene the North Carolina Healthy Food Access Task Force to build consensus with and mobilize stakeholders to address food insecurity through policy change.	183,000
North Carolina Association of Free and Charitable Clinics 1399 Ashleybrook Lane, Suite 110 Winston Salem, NC 27103	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Association of Free and Charitable Clinics 1399 Ashleybrook Lane, Suite 110 Winston Salem, NC 27103	None	Public Charity	Operating support for the state's association of free and low-cost safety net clinics to continue supporting its network of members across the state through technical assistance and small, performance-based grants.	250,000

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North Carolina Center for Nonprofit Organizations, Inc. 5800 Faringdon Place Raleigh, NC 27609	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Center for Nonprofit Organizations, Inc. 5800 Faringdon Place Raleigh, NC 27609	None	Public Charity	Build a dynamic capacity building approach with an equity lens that increases nonprofit learning and fosters collaboration to strengthen the infrastructure of nonprofits.	400,000
North Carolina Community Health Center Association 4917 Waters Edge Drive, Suite 165 Raleigh, NC 27606	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Community Health Center Association 4917 Waters Edge Drive, Suite 165 Raleigh, NC 27606	None	Public Charity	General operating support to increase access to patient-centered, patient-governed, integrated, culturally competent health care through the 42 members across the state.	50,000
North Carolina Community Health Center Association 4917 Waters Edge Drive, Suite 165 Raleigh, NC 27606	None	Public Charity	Address inequities driven by occupational conditions and inadequate community access with the farmworkers of Caswell County by using a community-centered health approach.	125,000
North Carolina Congress of Parents and Teachers 3501 Glenwood Ave Raleigh, NC 27612-4934	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Congress of Parents and Teachers 3501 Glenwood Ave Raleigh, NC 27612-4934	None	Public Charity	Build a strong and broad coalition to develop policy recommendations for healthy school meals and activate parents and community members to advocate for healthy school meals statewide.	125,000
North Carolina Early Childhood Foundation, Inc. 514 Daniels Street, #173 Raleigh, NC 27605	None	Public Charity	Support a four-year collaborative effort to align and enhance existing services and funding streams for young children's social-emotional health.	40,000
North Carolina Institute of Medicine 630 Davis Drive, Suite 100 Morrisville, NC 27560	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Institute of Medicine 630 Davis Drive, Suite 100 Morrisville, NC 27560	None	Public Charity	Support legislators' health policy decision making by creating and hosting a bi-annual health policy fellowship and training legislative staff.	50,000
North Carolina Institute of Medicine 630 Davis Drive, Suite 100 Morrisville, NC 27560	None	Public Charity	Improve the health and well-being of all North Carolinians by providing non-partisan research and analysis, convening and educating policymakers, and building consensus toward evidence-based solutions to the health issues facing our state.	150,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Amendment - Identify strategies to expand and sustain leadership capacity within the Smart Start network, in a way that aligns the needs of community members and community organizations and sparks collective community action for child well-being.	20,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Identify strategies to expand and sustain leadership capacity within the Smart Start network, in a way that aligns the needs of community members and community organizations and sparks collective community action for child well-being.	100,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Assess and make changes to its needs allocation formula, which is the primary mechanism that determines the allocation of \$141 million of annual funding to local Smart Start partnerships.	136,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Amendment - Increase the number of children starting kindergarten at a healthy weight and ready to learn by integrating three major statewide programs to fully embed Go NAP SACC best practices.	640,000
North Carolina Partnership for Children, Inc. 1100 Wake Forest Rd. Raleigh, NC 27604	None	Public Charity	Amendment - Increase the number of children starting kindergarten at a healthy weight and ready to learn by integrating three major statewide programs to fully embed Go NAP SACC best practices.	750,000
North Carolina Recreation and Park Association, Inc. 883 Washington St Raleigh, NC 27605	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000

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<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
North Carolina Recreation and Park Association, Inc. 883 Washington St Raleigh, NC 27605	None	Public Charity	Support North Carolina's park and recreation professionals and their citizen board members with diversity, equity and inclusion training and learning opportunities as well as mini-grants to expand equitable access to park and recreation programs, facilities, and opportunities across the state.	125,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic - Community Food Strategies.	8,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic - Farm to School.	8,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic - Natural Learning Initiative.	8,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Identify and analyze the impacts and innovations resulting from the COVID-19 crisis on the NC food system and identify public and private investment opportunities to build toward a food system that is more resilient and equitable.	100,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Support the development of tools and policies to spread and scale the installation of health-promoting outdoor learning environments in childcare centers that serve families, particularly in low-resource communities.	200,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Expand NC farm to school capacity through strengthening the impact of the Farm to School Coalition of NC, and increasing local practitioner support, through enhanced staffing, networks, trainings, farm to school promotion, and advocacy.	287,000
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Grow and strengthen the network of local food councils across North Carolina to show measurable place-based impacts shifting policy, systems and environments locally and statewide towards a healthier food system and improved health outcomes.	463,000
Occaneechi Band of the Saponi Nation PO Box 356 Mebane, NC 27302	None	Public Charity	Address the immediate basic needs of their communities in response to COVID-19.	10,000
Opportunities Industrialization Center, Inc. P. O. Box 2723 Rocky Mount, NC 27802-2723	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Opportunities Industrialization Center, Inc. P. O. Box 2723 Rocky Mount, NC 27802-2723	None	Public Charity	Implement systems-focused solutions to reduce stressors in residents physical and social environments that have contributed to a high prevalence of type 2 diabetes and depression focused on low-income African-American communities in Edgecombe and Nash counties by using a community-centered health approach.	125,000
Piedmont Health Services, Inc. 88 Vilcom Center Suite 110 Chapel Hill, NC 27514	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Piedmont Health Services, Inc. 88 Vilcom Center Suite 110 Chapel Hill, NC 27514	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
Piedmont Triad Regional Council 1398 Carrollton Crossing Drive Kernersville, NC 27284	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Piedmont Triad Regional Development Corporation 1398 Carrollton Crossing Drive Kernersville, NC 27284	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Piedmont Triad Regional Development Corporation 1398 Carrollton Crossing Drive Kernersville, NC 27284	None	Public Charity	Create a model regional network for engaging community members, local governments, non-profit organizations, and businesses in creating an inclusive, healthy, and resilient local food economy in the 12-county Piedmont Triad region serving 1.6 million people.	184,000
Pisgah Legal Services 62A Charlotte Street Asheville, NC 28801	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Pisgah Legal Services 62A Charlotte Street Asheville, NC 28801	None	Public Charity	Sustain a medical-legal partnership between MAHEC and Pisgah Legal Services to address social determinants of health for low-income patients.	140,000

Blue Cross and Blue Shield of North Carolina Foundation
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<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
Project Access of Durham County PO Box 15339 Durham, NC 27704	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Reinvestment Partners 110 E. Geer St. Durham, NC 27701	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Reinvestment Partners 110 E. Geer St. Durham, NC 27701	None	Public Charity	Expand the Bull City Bucks healthy food incentive program (now called SuperSNAP) to twenty counties and eight new community health centers to provide patients financial incentives for purchasing healthy food and wrap around nutrition education for increased food security and better health outcomes.	323,000
The Community Foundation of Western North Carolina, Inc. 4 Vanderbilt Park Drive, Suite 300 Asheville, NC 28803	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
The Community Foundation of Western North Carolina, Inc. 4 Vanderbilt Park Drive, Suite 300 Asheville, NC 28803	None	Public Charity	Develop and offer capacity-building services to build skills of nonprofit leaders, strengthen organizations, and cultivate cohort networks in the 18 counties of Western North Carolina.	130,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic	8,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Distribute pooled funding for re-granting to rural, grassroots community organizations that are addressing the immediate needs of the community in response to COVID-19.	100,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Strengthen rural community organizations focused on improving health through coaching, technical assistance, training, and peer support activities with an additional focus in the first year on community resiliency support systems for Ocracoke following Hurricane Dorian.	150,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Facilitate a statewide food hub-driven capacity building and collaboration effort aimed at building a more equitable and resilient NC food system that will ultimately improve food access, health and economic opportunities.	420,000
The North Carolina Albert Schweitzer Fellowship, Inc. PO Box 1636 Davidson, NC 28036	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
The North Carolina Albert Schweitzer Fellowship, Inc. PO Box 1636 Davidson, NC 28036	None	Public Charity	Provide fellowship opportunities in oral health to graduate level students across the state and to integrate a focus on social determinants into the Fellowship program.	66,000
Triangle Community Foundation PO Box 12729 Durham 27709	None	Public Charity	Distribute pooled funding to support adaptation and innovation among organizations led by and serving people of color in Wake, Chatham, Durham and Orange counties	150,000
Triangle Native American Society 1437 Guffy Drive Raleigh, NC 27603	None	Public Charity	Address the immediate basic needs of the Triangle Native American community in response to COVID-19.	5,000
University of North Carolina at Chapel Hill 104 Airport Drive, Suite 2200, CB# 1350 Chapel Hill, NC 27599-1350	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
University of North Carolina at Chapel Hill 103 South Building Campus Box 9100 Chapel Hill, NC 27599	None	Public Charity	Support the development of a transformative curriculum to prepare learners to practice in, adapt to, and lead in future health care models to achieve the quadruple aim.	25,000
University of North Carolina at Chapel Hill 104 Airport Dr, Suite 2200 Campus Box 1350 Chapel Hill, NC 27599-1350	None	Public Charity	Planning grant to develop oral health programs in school-based settings.	65,000
University of North Carolina at Chapel Hill 104 Airport Drive, Suite 2200, CB# 1350 Chapel Hill, NC 27599-1350	None	Public Charity	Scale-up and dissemination of Go NAP SACC (Nutrition and Physical Activity Self-Assessment for Child Care) ultimately increasing the number of early care and education programs using the tools and increasing self-sustainability.	125,000
University of North Carolina Wilmington 601 S. College Rd Wilmington, NC 28403-5613	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic - Center for Healthy Communities.	8,000
University of North Carolina Wilmington 601 S. College Rd Wilmington, NC 28403-5613	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic - QENO.	8,000

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<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
University of North Carolina Wilmington 601 S. College Rd Wilmington, NC 28403-5613	None	Public Charity	Strengthening the nonprofit sector in eastern NC through workshops, organizational coaching, technical assistance, and creating and supporting collaborative efforts for increased impact.	75,000
Upstream Works 1014 W Lakewood Avenue Durham, NC 27707	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Upstream Works 1014 W Lakewood Avenue Durham, NC 27707	None	Public Charity	Conduct and produce a feasibility study for a Central Kitchen that would serve Durham County Public Schools.	25,000
Waccamaw Siouan Indian Tribe, Inc. 1592 Buckhead Rd Bolton, NC 28423	None	Public Charity	Address the immediate basic needs of the Waccamaw Siouan Indian Tribe in response to COVID-19.	10,000
West Marion Community Forum 220 West Grayson Street Marion, NC 28752	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
West Marion Community Forum 220 West Grayson Street Marion, NC 28752	None	Public Charity	Address childhood obesity with a focus on the family unit in McDowell County by making institutional changes and creating policy, systems, and environmental shifts with an equity lens by using a community-centered health approach.	125,000
Working Landscapes 164 Norwood Ln Manson, NC 27553	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Working Landscapes 164 Norwood Ln Manson, NC 27553	None	Public Charity	Support the expansion of ByWay Foods, a line of ready-to-eat, locally-sourced, fresh-cut produce line for institutions through the development of new value chains; and deepen peer-to-peer learning among food hubs in the state.	150,000
Youth Empowered Solutions 4021 Cary Drive, Suite 160 Raleigh, NC 27610	None	Public Charity	Address emerging organizational needs as a result of the COVID-19 pandemic.	8,000
Total				11,955,000

Statement 18
Part XV, Line 3b
Grants and Contributions Approved for Future Payment

<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
Care Share Health Alliance PO Box 32014 Raleigh, NC 27622	None	Public Charity	Creation of a statewide Medicaid Information Collaborative network to facilitate the implementation of Medicaid transformation and North Carolina's movement towards value-based purchasing with a focus on elevating consumer and community voice.	100,000
Caswell Family Medical Center, Inc. PO Box 1448/439 US Hwy 158W Yanceyville, NC 27379	None	Public Charity	Deploy community wealth building strategies to ensure equitable access to opportunity and create a healthy, active, engaged, and educated community where everyone lives in an environment where they can thrive by using a community-centered health approach.	363,320
Children First Communities In Schools Of Buncombe County, Inc. PO Box 16695 Asheville, NC 28816	None	Public Charity	Leverage the collective power, wisdom, and experiences of the region's parents, providers, and advocates to effectively contribute to a statewide network of early childhood advocates to ensure that state policy meets the needs of western North Carolina.	147,639
Community Foundation of Greater Greensboro, Inc. 330 S. Greene St., Ste. 100 Greensboro, NC 27401	None	Public Charity	Support Latinx-led, Latinx-serving community organizations to engage in community organizing, deepen cross-sector relationships, and strengthen collaborations and networks across the state to address health inequities.	293,198
de Beaumont Foundation Inc 7501 Wisconsin Ave., Suite 1310E Bethesda, MD 20814	None	Private Foundation	Support up to two North Carolina communities to participate in the third funding round of the BUILD Health Challenge – a Bold, Upstream, Integrated, Local, and Data-driven initiative working to catalyze multi-sector, community-driven partnerships, and move resources, attention, and action upstream and transform health.	200,000

Blue Cross and Blue Shield of North Carolina Foundation
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Attachment for Form 990-PF for taxable year ended 6/30/20

<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
Foundation for Health Leadership and Innovation, Inc. 2401 Weston Parkway Suite 203 Cary, NC 27513	None	Public Charity	The NCOHC's impact is centered through advocacy, community partnerships, and education to empower providers, policymakers, and the public making North Carolina a model for accessible and sustainable oral health care for the state's vulnerable populations.	717,997
Hunger and Health Coalition PO Box 1837 Boone, NC 28607-6997	None	Public Charity	Improve overall health and wellness in Watauga County through improved food security, healthy eating behaviors, management of chronic disease, and improved housing conditions by using a community-centered health approach.	363,320
Medserve 5316 Bennington Drive Greensboro, NC 27410	None	Public Charity	General operating support for health care workforce pipeline program with a focus on improving Fellows' successful transition to health professions school.	100,000
Montgomery County Partnership for Children, Inc. 404-A North Main St Troy, NC 27371	None	Public Charity	Lead system level changes that will increase opportunities for access to healthier food, physical activity, economic development, and empowerment through education, outreach, and collaboration to decrease the prevalence of obesity and chronic illness in Montgomery County.	363,320
Mountain Area Health Education Center, Inc. 121 Hendersonville Road Asheville, NC 28803	None	Public Charity	Reduce infant mortality rates and increase access to doula services for better birth outcomes.	150,000
NC Child 3109 Poplarwood Court Raleigh, NC 27604	None	Public Charity	Address persistent disparities in children's oral health and lack of access to care through advocacy, systems change, and collaborative partnership.	150,000
NC Child 3109 Poplarwood Court Raleigh, NC 27604	None	Public Charity	Transform North Carolina's early education system statewide by engaging diverse stakeholders with lived experience in strategy development and implementation.	393,705
North Carolina Alliance for Health 119 Bennington Pkwy Durham, NC 27713	None	Public Charity	Convene the North Carolina Healthy Food Access Task Force to build consensus with and mobilize stakeholders to address food insecurity through policy change.	353,792
North Carolina Center for Nonprofit Organizations, Inc. 5800 Faringdon Place Raleigh, NC 27609	None	Public Charity	Build a dynamic capacity building approach with an equity lens that increases nonprofit learning and fosters collaboration to strengthen the infrastructure of nonprofits.	635,714
North Carolina Community Health Center Association 4917 Waters Edge Drive, Suite 165 Raleigh, NC 27606	None	Public Charity	General operating support to increase access to patient-centered, patient-governed, integrated, culturally competent health care through the 42 members across the state.	97,733
North Carolina Community Health Center Association 4917 Waters Edge Drive, Suite 165 Raleigh, NC 27606	None	Public Charity	Address inequities driven by occupational conditions and inadequate community access with the farmworkers of Caswell County by using a community-centered health approach.	363,320
North Carolina Early Childhood Foundation, Inc. 514 Daniels Street, #173 Raleigh, NC 27605	None	Public Charity	Support a four-year collaborative effort to align and enhance existing services and funding streams for young children's social-emotional health.	116,262
North Carolina Early Childhood Foundation, Inc. 514 Daniels Street, #173 Raleigh, NC 27605	None	Public Charity	Conduct polling to understand parent needs and to develop effective messaging to transform the state's child care sector in the wake of COVID-19 as part of a larger, sector-wide strategy.	50,000
North Carolina Institute of Medicine 630 Davis Drive, Suite 100 Morrisville, NC 27560	None	Public Charity	Improve the health and well-being of all North Carolinians by providing non-partisan research and analysis, convening and educating policymakers, and building consensus toward evidence-based solutions to the health issues facing our state.	292,857
North Carolina Recreation and Park Association, Inc. 883 Washington St Raleigh, NC 27605	None	Public Charity	Support North Carolina's park and recreation professionals and their citizen board members with diversity, equity and inclusion training and learning opportunities as well as mini-grants to expand equitable access to park and recreation programs, facilities, and opportunities across the state.	244,332
North Carolina Rural Economic Development Center 4021 Carya Drive Raleigh, NC 27610	None	None	Expand statewide leadership and advocacy programming, mobilizing a network of rural, grassroots leaders across sectors – through a process rooted in equity, collaboration, and inclusivity – to increase civic engagement and support community health.	609,613
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Expand local meat processing capacity, resilience, and viability for NC farmers, processors, and staff through targeted technical assistance.	30,000

Blue Cross and Blue Shield of North Carolina Foundation
EIN 56-2226009
Attachment for Form 990-PF for taxable year ended 6/30/20

<u>Name and Address</u>	<u>Donee Relationship</u>	<u>Foundation Status</u>	<u>Purpose of Grant</u>	<u>Amount</u>
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	Public Charity	Support the development of tools and policies to spread and scale the installation of health-promoting outdoor learning environments in childcare centers that serve families, particularly in low-resource communities.	303,878
North Carolina State University 2701 Sullivan Drive Campus Box 7514 Raleigh, NC 27695	None	None	Grow and strengthen the network of local food councils across North Carolina to show measurable place-based impacts shifting policy, systems and environments locally and statewide towards a healthier food system and improved health outcomes.	751,000
Opportunities Industrialization Center, Inc. P. O. Box 2723 Rocky Mount, NC 27802-2723	None	Public Charity	Implement systems-focused solutions to reduce stressors in residents physical and social environments that have contributed to a high prevalence of type 2 diabetes and depression focused on low-income African-American communities in Edgecombe and Nash counties by using a community-centered health approach.	363,320
Piedmont Triad Regional Development Corporation 1398 Carrollton Crossing Drive Kernersville, NC 27284	None	Public Charity	Create a model regional network for engaging community members, local governments, non-profit organizations, and businesses in creating an inclusive, healthy, and resilient local food economy in the 12-county Piedmont Triad region serving 1.6 million people.	250,327
Reinvestment Partners 110 E. Geer St. Durham, NC 27701	None	Public Charity	Expand the Bull City Bucks healthy food incentive program (now called SuperSNAP) to twenty counties and eight new community health centers to provide patients financial incentives for purchasing healthy food and wrap around nutrition education for increased food security and better health outcomes.	390,023
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Amendment - Distribute pooled funding for re-granting to rural, grassroots community organizations that are addressing the immediate needs of the community in response to COVID-19.	100,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Strengthen rural community organizations focused on improving health through coaching, technical assistance, training, and peer support activities with an additional focus in the first year on community resiliency support systems for Ocracoke following Hurricane Dorian.	125,000
The Conservation Fund A Nonprofit Corporation 77 Vilcom Center Drive, Suite 340 Chapel Hill, NC 27514	None	Public Charity	Facilitate a statewide food hub-driven capacity building and collaboration effort aimed at building a more equitable and resilient NC food system that will ultimately improve food access, health and economic opportunities.	709,298
The North Carolina Albert Schweitzer Fellowship, Inc. PO Box 1636 Davidson, NC 28036	None	Public Charity	Provide fellowship opportunities in oral health to graduate level students across the state and to integrate a focus on social determinants into the Fellowship program.	86,105
West Marion Community Forum 220 West Grayson Street Marion, NC 28752	None	Public Charity	Address childhood obesity with a focus on the family unit in McDowell County by making institutional changes and creating policy, systems, and environmental shifts with an equity lens by using a community-centered health approach.	363,320
Working Landscapes 164 Norwood Ln Manson, NC 27553	None	Public Charity	Support the expansion of ByWay Foods, a line of ready-to-eat, locally-sourced, fresh-cut produce line for institutions through the development of new value chains; and deepen peer-to-peer learning among food hubs in the state.	150,000
Total				9,728,393

Blue Cross and Blue Shield of North Carolina Foundation
Attachment to 2019 Form 990PF
Part VII-B Question 5

Expenditure Responsibility Statement
For the year ending June 30, 2020

Pursuant to Regulation §53.4945-5(d)(2), Blue Cross and Blue Shield of North Carolina Foundation provides the following information with respect to expenditure responsibility grants:

- (i) Grantee: de Beaumont Foundation
7501 Wisconsin Avenue
Bethesda, MD 20814
- (ii) Date & Amount Of Grants: April 27, 2020 - \$200,000 (project BUILD Health Challenge 3.0)
- (iii) Purpose: The BUILD Health Challenge contributes to the development of a new norm in the U.S., one that puts multi-sector, community-driven partnerships at the center of health in order to reduce health disparities caused by systemic or social inequity. The project supports "bold, upstream, integrated, local, and data-driven" (BUILD) community health interventions in North Carolina.
- (iv) Reports: Organization submitted progress narrative and financial summaries in a report dated 11/20/2020, reflecting proper use of the funds for appropriate charitable purposes under the grant agreement.
- (v) Diversions: To the knowledge of Blue Cross and Blue Shield of North Carolina Foundation and based on the report furnished by de Beaumont Foundation, no funds have been diverted to any activity other than the activity for which the grant was originally made and all funds have been expended.
- (vi) Verification: Based upon the financial and narrative reports received in (iv) above, sufficient information was received from de Beaumont Foundation disclosing that the organization had complied with the terms of the grant agreement.